



Capital Projects Update

Presented by

Chuck Wolf

Technical Services Manager



Overview

- **Project Leadership and Management Process Update**
- **Capital Projects Update**



Project Leadership and Management Process Update

- **Objective**
 - **Improve Consistency of PM practice across BRA**
- **Approach**
 - **Develop BRA standard practices, patterned off PMI recommendations**
 - **Provide monthly training**
 - **Build standard tools for PM and Project Team Use**



Project Leadership and Management Process Update

- **PLM Steering Team**
 - **Aaron Abel, Brad Brunett, Courtney Dobogai, Jim Forte, Michael McClendon, Tiffany Morgan, Matt Phillips, David Thompson, Lauralee Vallon, Monica Wheelis**
 - **Trey Buzbee, Steve Hamlin, Kim Mayo, Jenna Olson**
- **Staff Support and Coordination**
 - **Ace Fuller and Brett Thomas**

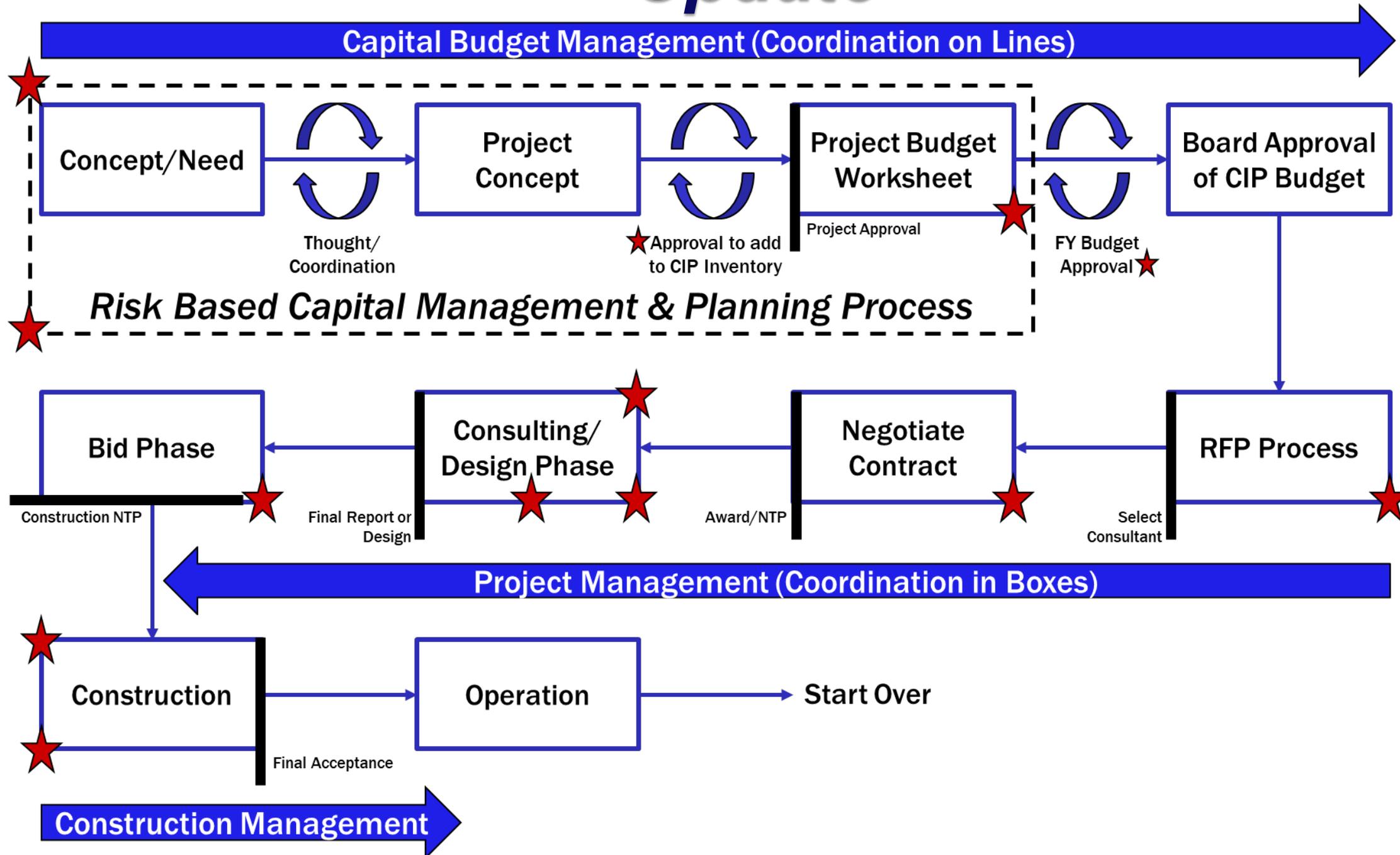


Project Leadership and Management Process Update

- **Work Thus Far**
 - **Reviewed existing processes**
 - **Recommending and testing enhancements through pilot projects**
 - **Project Documentation, Action Items and Coordination**
 - **As enhancements are confirmed, they are rolled out to the rest of the organization**



Project Leadership and Management Process Update





Project Leadership and Management Process Update

- **Defined standard team roles and terms**
 - **Project Sponsor – Project’s Management Member**
 - **Project Manager – Internal Owner of Project**
 - **Project Engineer – Technical Lead of Project**
 - **Project Advisors – Specialized Support/Experience**



Project Leadership and Management Process Update

Project Leadership and Management

Project Management Fundamentals
November 7, 2018

Feedback on Project Management at BRA

To be a Project Owner...
A BRA PM will need to be a...



And the...
"Defender of the Family Name"

Meeting Date: November 7, 2018

Page 12

Project Leadership and Management

Risk Assessment and Management, Part 1
December 5, 2018

Risk Management Committee

RMC Members and Focus

RMC Members



Committee Chair



Legal Risk



Financial Risk



Project Administration



Technical Risk



Project Specific Support

Project RMC Members are determined by the GM/CEO with consultation from PM and Project Sponsor.

RMC should be established as early as practical in a project to guide risk decisions

Meeting Date: December 5, 2018

Page 34

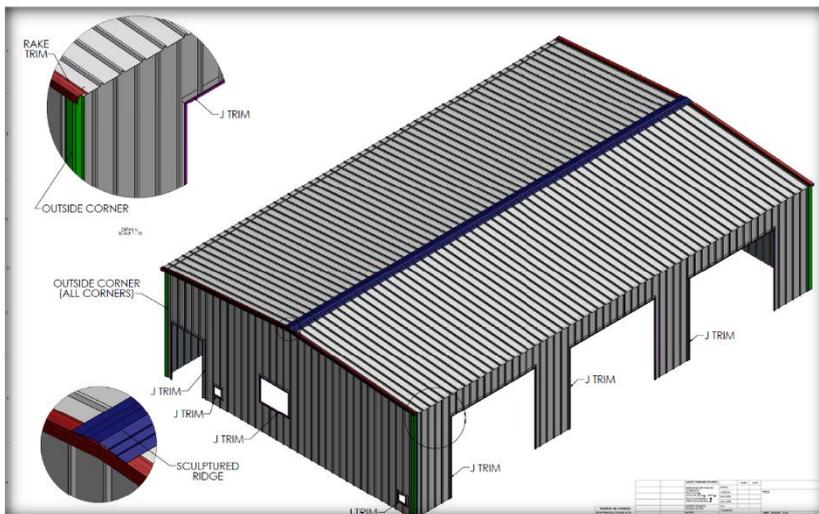


Project Leadership and Management Process Update

- **Upcoming Work**
 - **Continue training through 2019**
 - **Financial Management 101**
 - **Legal/Contract Coordination Best Practices**
 - **MS Project Best Practices**
 - **Document Risk Management Committee processes and standard approaches**
 - **Provide support to project managers**
 - **Review improvement with projects underway**



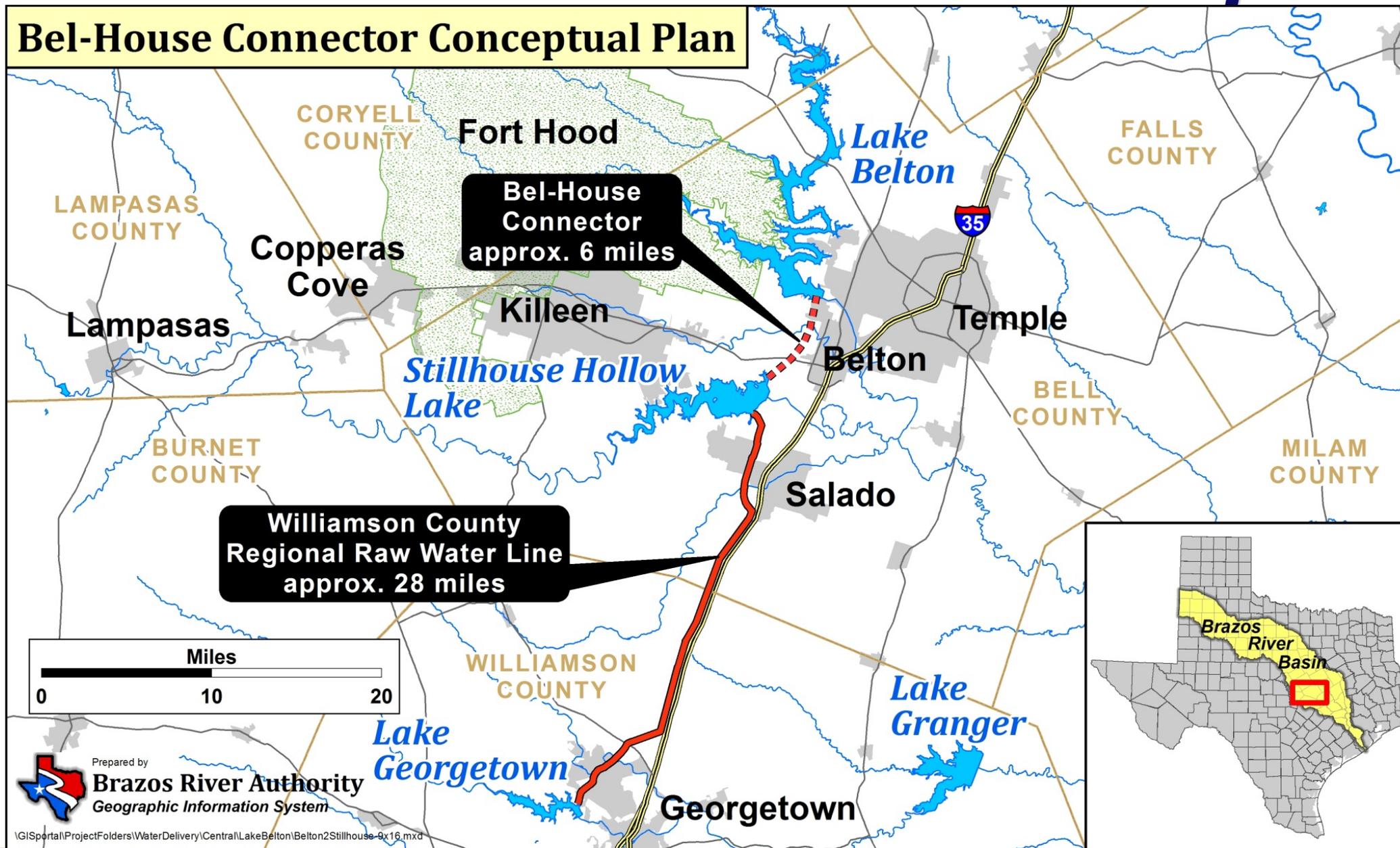
Possum Kingdom Miscellaneous Structural Improvements



On the Horizon – Engineer Selection Complete



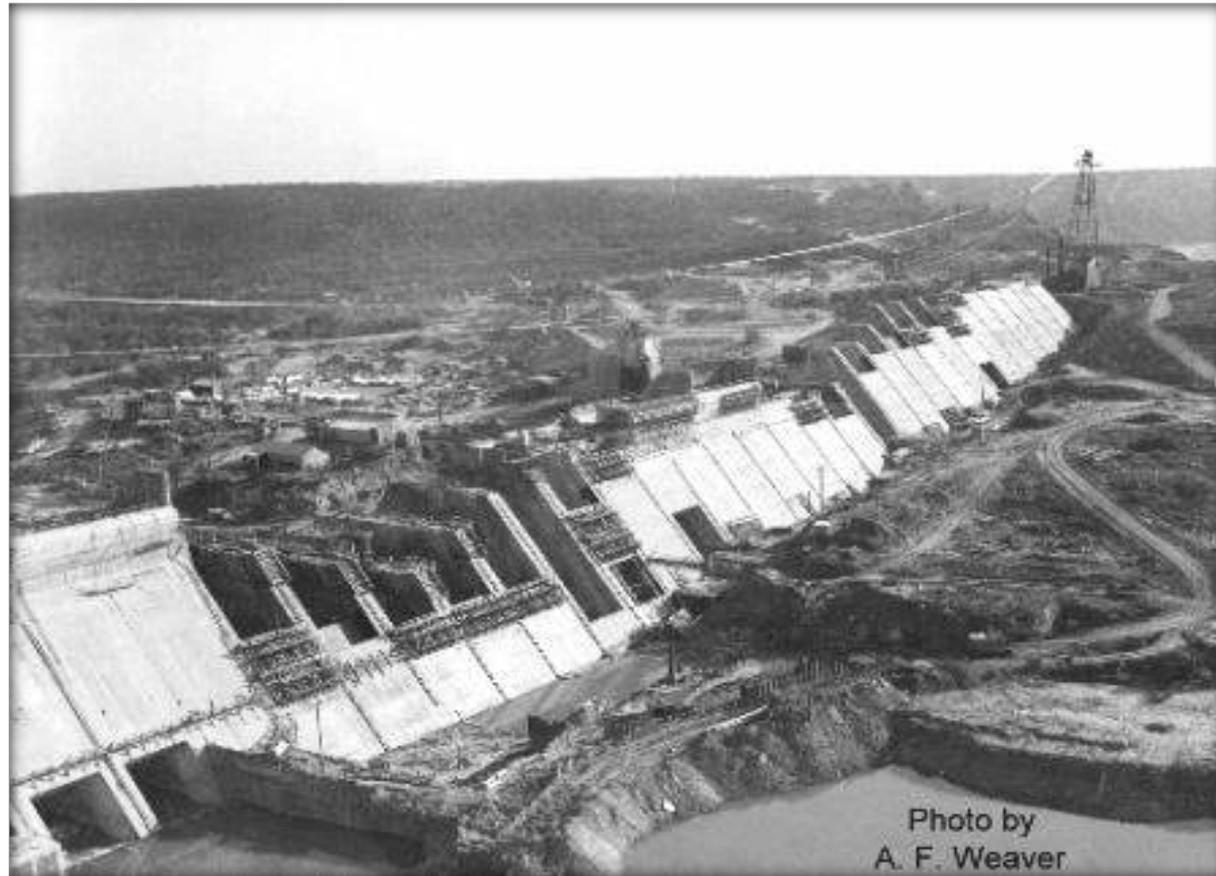
Belton-Stillhouse Pipeline



On the Horizon – Engineer Selection Complete



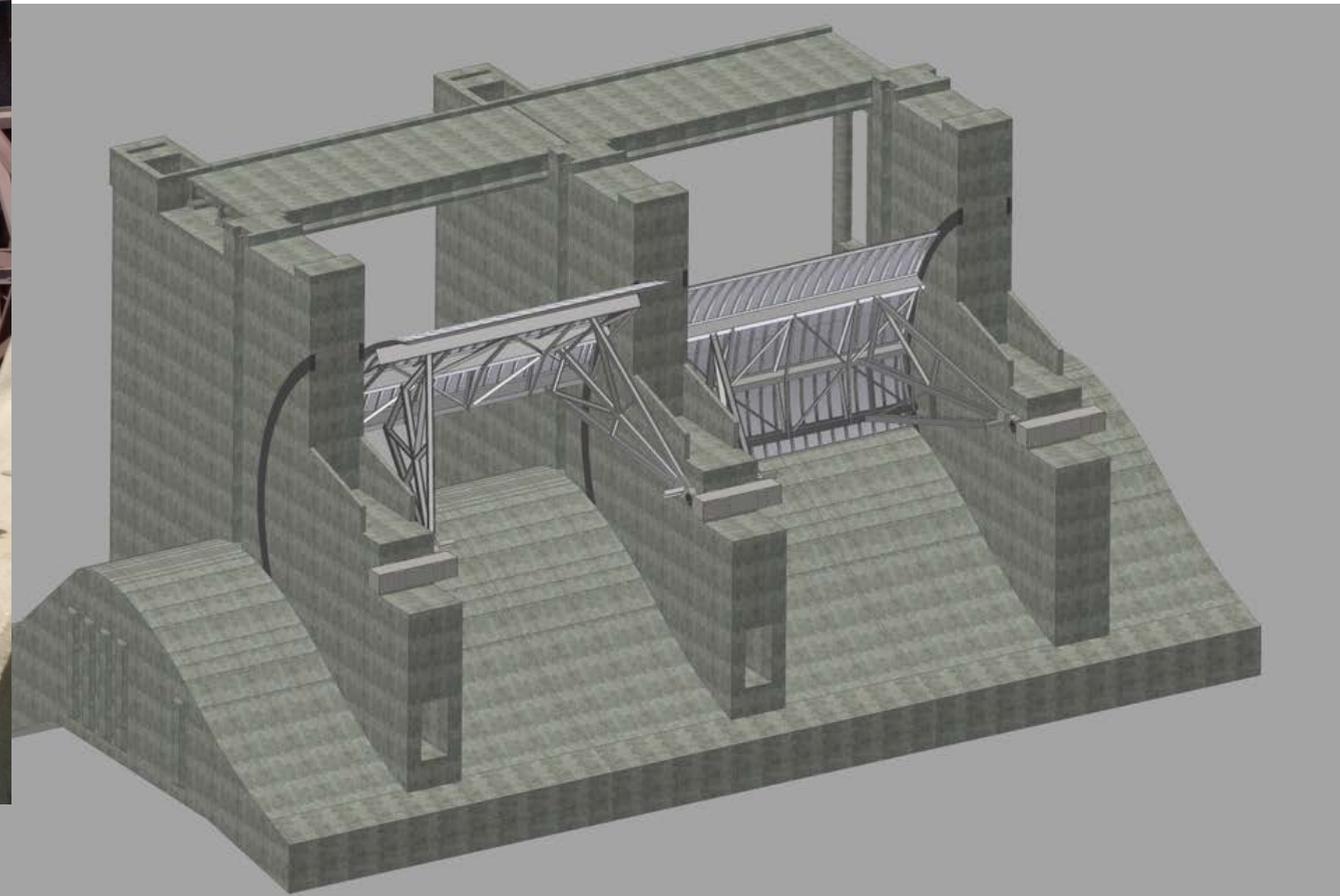
Possum Kingdom CAASLE



Starting a One-Year Evaluation in February



Lake Limestone Improvements



Engineering Underway with 30% Design on Gate in February



Central Office Building Renovations



Anticipated Substantial Completion in February



Trinity Groundwater Wells



Anticipated Well Completion in February



Possum Kingdom Ring Jet Valve Repairs



Partially Complete – 78” valve operational



Brazos River Authority



Brazos

— ★ —
RIVER AUTHORITY